Christopher Demuth Sharp M.D.

Stanford University School of Medicine 300 Pasteur Drive Stanford, California 94305 Phone 650-723-0761

EDUCATION:

Undergraduate: Northwestern University

B.A. in Music, 1986-1990

Pre-Medical: Rutgers University

Pre-medical studies, 1992-1993

Medical School: Dartmouth Medical School

M.D., 1994-1998

Postgraduate: Stanford University Medical School

Internship, Internal Medicine, 1998-99 Residency, Internal Medicine, 1999-01 Chief Resident, Internal Medicine, 2001-02

ADDITIONAL TRAINING:

7/2001	Stanford Faculty Development Seminar Medical Decision Making
9/2001	Stanford Faculty Development Seminar Care of the Geriatric Patient
2/2003	Institute for Health Care Improvement Collaborative, Boston MA Patient Flow and Efficiency
9/2005-5/2006	Stanford Physician Leadership Development Program, Stanford CA Leadership and Change Management
11/2005-2/2006	AMIA 10x10 Distance Learning Course on Biomedical Informatics at OHSU Introduction to Clinical Informatics
4/2006-5/2006	Epic Physician Overview and Core Fundamentals I, Madison WI Introduction to Epic System's Application for Clinical Care
3/2010-11/2010	California Health Leadership College, Berkeley CA Leadership and Change Management in Healthcare
1/2012-4/2012	Stanford Physician Advanced Leadership Development Program, Stanford CA Leadership and Change Management
1/2013-2/2013	Epic Physician Builder Class and Certification, Verona WI Technical Software Training

EMPLOYMENT:

2001 – 2002	Palo Alto Veterans Affairs Hospital, Palo Alto, CA Medical Staff, Department of Medicine Patient Care and Resident Supervision in Continuity Clinic, Urgent Care and Emergency Services
2002 – 2005	Stanford University School of Medicine, Stanford Hospital and Clinics Clinical Instructor, Department of Medicine Medical Director, D/E Ground Inpatient Wards
2005 – 2009	Stanford University School of Medicine Clinical Assistant Professor of Medicine, Department of Medicine
2006 – 2008	Stanford Hospital and Clinics Medical Director for Clinical Informatics
4/2008 – 10/2008	Stanford Hospital and Clinics Acting Chief Medical Information Officer
10/2008 – 8/2013	Stanford Hospital and Clinics Associate Chief Medical Information Officer
6/2009 – 7/2019	Stanford University Medical School Clinical Associate Professor of Medicine, Department of Medicine
8/2013-Present	Stanford Health Care Chief Medical Information Officer
7/2014-Present	Stanford Clinical Informatics Fellowship, <i>Stanford School of Medicine</i> Mentor and Advisor
7/2019 – Present	Stanford University Medical School Clinical Professor of Medicine, Department of Medicine

BOARD CERTIFICATION/LICENSURE:

State Licensure, California, 7/1999 American Board of Internal Medicine, Certification 8/2001 Clinical Informatics Subspecialty Certification, American Board of Preventive Medicine, 11/2013

HONORS:

1997	DIHG-Dickey Foundation Fellowship to Study Medicine in a Developing Country
2001	Award for Professionalism in a Member of the Medicine Housestaff
2001	Charles Dorsey Armstrong Award for Excellence in Patient Care
2001	Regional ACP-ASIM Clinical Vignette Poster Competition, 2 nd Prize
2003	Division of General Internal Medicine Teaching Award, Stanford University School of Medicine
2005	David A. Rytand Clinical Teaching Award, Stanford University School of Medicine
2010	HIMSS EMRAM Stage 7 Award, Hospital, Stanford Health Care
2016	HIMSS EMRAM Stage 7 Award, Hospital and Ambulatory, Stanford Health Care
2018	Member: Stanford Health Care Valley Care Hospital Board of Directors

PUBLICATIONS:

PEER REVIEWED PUBLICATIONS

2013	Eisenberg M, Hom J, Sharp C. The electronic health record as a healthcare management strategy and implications for obstetrics and gynecologic practice. Current Opinion Obstetrical Gynecology. 2013 Oct 31. [Epub ahead of print] PMID:24185005
2015	Downing NL, Lane S, Eisenberg M, Sharp C , Palma J; Northern California HIE Working Group, Longhurst C. An Exponential Increase in Regional Health Information Exchange With Collaborative Policies and Technologies. Stud Health Technol Inform. 2015;216:931.
2016	Winget M, Haji-Sheikhi F, Brown-Johnson C, Rosenthal EL, Sharp C , Buyyounouski MK, Asch SM. Electronic Release of Pathology and Radiology Results to Patients: Opinions and Experiences of Oncologists. J Oncol Pract. 2016 Aug;12(8):e792-9.
2017	DiAngi Y, Lee TC, Sinsky CA., Bohman BD, Sharp CD . Novel Metrics for Improving Professional Fulfillment. Annals of Internal Medicine. 2017; 167 (10): 740–41.
2017	Downing NL, Adler-Milstein J, Palma JP, Lane S, Eisenberg M, Sharp CD , Longhurst CA. Health information exchange policies of 11 diverse health systems and the associated impact on volume of exchange. Journal of the American Medical Informatics Association. 2017; 24 (1): 113-122
2018	Kim GE, Afanasiev OK, O'Dell C, Sharp CD , Ko JM. Implementation and evaluation of Stanford Health Care store-and-forward teledermatology consultation workflow built within an existing electronic health record system. Journal of telemedicine and telecare. 2018 Oct 9:1357633X18799805.
2019	Tai-Seale M, Downing NL, Goel Jones V, Milani RV, Zhao BM, Clay B, Sharp CD , Ko Chan AS, Longhurst CA. Technology-Enabled Consumer Engagement: Promising Practices at Four Health Care Delivery Organizations. Health Affairs. (accepted, in press)
2019	Li RC, Wang JK, Sharp C , Chen JH. When order sets do not align with clinician workflow: assessing practice patterns in the electronic health record. BMJ Quality & Safety Published Online First: 04 June 2019. doi: 10.1136/bmjqs-2018-008968
2019	Chin, K., Hom, J., Tan, M., Sharp, C. , Wang, S., Chen, Y., Chen, D. Effect of Electronic Clinical Decision Support on 25(OH) Vitamin D Testing Journal of General Internal Medicine. 2019; 34 (9): 1697–99
2019	Chen, D., Bhambhvani, H. P., Hom, J., Mahoney, M., Wintermark, M., Sharp, C. , Ratliff, J., Chen, Y. R. Effect of Electronic Clinical Decision Support on Imaging for the Evaluation of Acute Low Back Pain in the Ambulatory Care Setting. World neurosurgery. 2019 Nov 13. pii: S1878-8750(19)32867-0.
2020	Sinsky, C. A., Rule, A., Cohen, G., Arndt, B. G., Shanafelt, T. D., Sharp, C. D., Baxter, S. L., Tai-Seale, M., Yan, S., Chen, Y., Adler-Milstein, J., Hribar, M. Metrics for assessing physician activity using electronic health record log data. J Am Med Inform Assoc. 2020 Feb 6. pii: ocz223. doi: 10.1093/jamia/ocz223. [Epub ahead of print] DOI 10.1093/jamia/ocz223

- 2020 Chin KK, Svec D, Leung B, **Sharp C**, Shieh L. E-HeaRT BPA: electronic health record telemetry BPA [published online ahead of print, 2020 May 28]. Postgrad Med J. 2020;postgradmedj-2019-137421. doi:10.1136/postgradmedj-2019-137421
- Vilendrer, S., Patel, B., Chadwick, W., Hwa, M., Asch, S., Pageler, N., Ramdeo, R., Saliba-Gustafsson, E. A., Strong, P., **Sharp, C**. Rapid Deployment of Inpatient Telemedicine In Response to COVID-19 Across Three Health Systems [published online ahead of print, 2020 Jun 4]. *J Am Med Inform Assoc*. 2020;ocaa077. doi:10.1093/jamia/ocaa077
- Srinivasan, Malathi, Phadke, Anuradha Jayant, Zulman, Donna, Israni, Sonoo Thadaney, Madill, Evan Samuel, Savage, Thomas Robert, Downing, Norman Lance, Nelligan, Ian, Artandi, Maja, and **Sharp, Christopher**. "Enhancing Patient Engagement during Virtual Care: A Conceptual Model and Rapid Implementation at an Academic Medical Center." NEJM Catalyst Innovations in Care Delivery, July 10, 2020. http://catalyst.nejm.org/doi/abs/10.1056/CAT.20.0262.
- 2020 Phadke, A., Sattler, A., Shah, S., Mahoney, M., Sharp, C., Ng, S., Kim, M., Weng, Y. I., Safaeinili, N., Brown-Johnson, C., Desai, M. "Making a List and Checking it Twice": A High Blood Pressure Advisory in Primary Care." Springer. 2020: S667–S668.
- 2020 Shah, S., Lu, C., Tsai, S. A., Reisenberg, A., Calugar, A., Filipowicz, H., Sharp, C., Phadke, A. It Takes a Village: Comparative Analysis of Strategies to Improve Provider Engagement for Weight Management at an Academic Medical Center. Springer. 2020: S667–S668.

BOOK CHAPTERS

- Walsh J, Sundaram V, Nayak S, Davies S, Lewis R, Mechanic J, **Sharp CD**, Henne M, Shah, B, Chan JK, Goldstein MK. Chapter 5. Quality Improvement Strategies For Hypertension.
 - In: Shojania KG, McDonald KM, Wachter RM, Owens DK. Closing the Quality Gap: A Critical Analysis of Quality Improvement Strategies, Volume 3 Diabetes Mellitus and Hypertension. (Evidence Report/Technology Assessment No. 9, Prepared by the Stanford University University of California San Francisco Evidence-based Practice Center under Contract No. 290-02-0017). AHRQ Publication No. 04-0051-3. Rockville, MD: Agency for Healthcare Research and Quality. January 2005.
- DM Bravata, V Sundaram, R Lewis, K Hertz, M Gould, H Paguntalan, KM McDonald, C Sharp, J Kim, E Wang, L Chamberlain, L Shieh, J-EC Holty, DK Owens. Asthma Care. Vol 5 of: Shojania KG, McDonald KM, Wachter RM, Owens DK, editors. Closing the Quality Gap: A Critical Analysis of Quality Improvement Strategies. Technical Review 9e Stanford University—UCSF Evidence-based Practice Center, Agency for Healthcare Research and Quality. Contract No. 290-02-0017 (In press AHRQ to provide the remainder)
- 2015 C Longhurst, **C Sharp**. TH Payne, editor. Implementation and Transition to Operations. Practical Guide to Clinical Computing Systems, Second Edition: Design, Operations, and Infrastructure. Elsevier Publications.
- 2018 **Sharp C**, Stevens L. The Electronic Health Record and Order Entry Systems and Physician Wellness. Laura Weiss Roberts and Mickey Trockel, editors. The Art and Science of Physician Wellbeing. Springer Publications.

NON-PEER REVIEWED AND INVITED PUBLICATIONS

9/2004 Anne Chang, M.D.; H. Bradford Hawley, M.D.; Karen E. Kalumuck, Ph.D.; Laurence M. Katz, M.D.; Nancy A. Piotrowski, Ph.D.; Connie Rizzo, M.D., editors.

Magill's Medical Guide, Third Revised Edition. **Sharp CD**. Conjunctivitis.

9/2004 Anne Chang, M.D.; H. Bradford Hawley, M.D.; Karen E. Kalumuck, Ph.D.; Laurence M.

Katz, M.D.; Nancy A. Piotrowski, Ph.D.; Connie Rizzo, M.D., editors.

Magill's Medical Guide, Third Revised Edition. Sharp CD. Preventive medicine: Full-

body scans.

7/2015 Nath PA, **Sharp CD**. Invited commentary: A User-Centered Design Approach to

Information Sharing for Older Patients and Their Families. JAMA Int Med. 2015 Jul 6.

TEACHING MODULES, NON-PEER REVIEWED

Sharp, Christopher, MD "Tremor" March, 2003

Sharp, Christopher, MD "Prevention: What Makes a Good Screening Test?" March, 2004

Sharp, Christopher, MD "Ophthalmology for the Internist" May, 2004

Sharp, Christopher, MD "Syncope." April, 2005

Sharp, Christopher, MD "Towards Optimal Patient Safety: Individual and System Factors in Diagnostic Errors." May, 2005

Sharp, Christopher, MD "Billing and Coding" July, 2005

Sharp, Christopher, MD "Prevention: What Makes a Good Screening Test?" (revised) July, 2005

Sharp, Christopher, MD "Venous Insufficiency" June, 2006

Sharp, Christopher, MD "Prevention: What Makes a Good Screening Test?" (revised) July, 2006

Sharp, Christopher, MD "Low Back Pain: Diagnosis and Management" November, 2006

Sharp, Christopher, MD "Dysmenorrhea and Endometriosis" December, 2006

Sharp, Christopher, MD "Lung Cancer Screening: Latest Evidence." October. 2007

Sharp, Christopher, MD "SSRIs: Practical Aspects of Prescribing." June, 2008

Sharp, Christopher, MD "Abdominal Aortic Aneurysm." October, 2008

Sharp, Christopher, MD "Lower Extremity Edema." April, 2009

Sharp, Christopher, MD "Headache." November, 2009

Sharp, Christopher, MD "Hypertension – The JNC 7 Guidelines" June, 2010

Sharp, Christopher, MD "Abnormal Vaginal Bleeding." September, 2010

Sharp, Christopher, MD "Type II Diabetes Mellitus: Diagnosis and Treatment" October, 2011

Sharp, Christopher, MD "Prostate Cancer Screening by PSA Testing" April, 2013

Sharp, Christopher, MD "Nephrolithiasis" November, 2013

Sharp, Christopher, MD, Downing, Norman L. "Improving Patient Engagement with Shared Notes"
October, 2015

Sharp, Christopher, MD "Management of Concussion in Primary Care" November, 2016

Sharp, Christopher, MD, Downing, Norman L. "Digital Connected Devices in Primary Care" June, 2018

Sharp, Christopher, MD, Shah, Shreya MD. "Managing Patient Telephone Calls and Messages" Feb, 2020

POSTERS / ABSTRACTS:

2002 Sharp CD. Pulmonary Arteriovenous Malformation: An Uncommon Cause of Transient

Ischemic Attack.

ACP-ASIM National Convention, Clinical Vignette Abstract and Poster

2003 Hastings SN, **Sharp CD**. Whole-body CT Scans: Hidden Costs.

ACP-ASIM National Convention, Clinical Vignette Abstract and Poster

- Schirmer PL, Posley K, **Sharp CD**, Garcia G. Metastatic Prostate Cancer and Refractory GI Bleeding.
 - ACP California Regional Meeting, Clinical Vignette Abstract and Poster
- 2016 M Winget, F Sheikhi, E Rosenthal, C Sharp, M Buyyounouski, S Asch. Oncologists' opinions and experiences with electronic release of radiology and pathology results to

patients. 2016 ASCO Quality Care Symposium, Use of IT to Improve Quality

http://meetinglibrary.asco.org/content/161061-181

INVITED LECTURES AND PRESENTATIONS:

- 5/2002 "Luxury Health Screening", Stanford University Grand Rounds (local)
- 4/2003 Co-presenter, "Getting Started on Your First C.Q.I. Project", Workshop at the Society of General Internal Medicine National Conference, Vancouver, BC (national)
- 5/2003 "Luxury Health Screening", Vaden Student Health, Stanford (local)
- 6/2003 "Pneumococcal Vaccine and Community Acquired Pneumonia", Lumetra Pneumonia Quality Improvement Collaborative, Ontario, CA (national)
- 3/2004 Co-presenter, "Novel Screening Techniques", Stanford DGIM Clinical Conference (regional)
- 4/2004 "Evaluation of the Red Eye", Vaden Student Health, Stanford (local)
- 4/2004 "Pneumococcal Vaccine and Blood Cultures in CAP Patients", Lumetra Pneumonia Quality Improvement Collaborative, Orange County, CA (national)
- 4/2004 "Pneumococcal Vaccine and Blood Cultures in CAP Patients", Lumetra Pneumonia Quality Improvement Collaborative, Sacramento, CA (national)
- 5/2004 Co-presenter, "Getting Started on Your First C.Q.I. Project", Pre-Course at the Society of General Internal Medicine National Conference, Chicago, IL (national)
- 6/2004 "Pneumococcal Vaccine and Blood Cultures in CAP Patients", Lumetra Pneumonia Quality Improvement Collaborative, Fresno, CA (regional)
- 7/2004 "Blood Cultures in Patients with Community Acquired Pneumonia", Lumetra Pneumonia Quality Improvement Collaborative, Ontario, CA (regional)
- 3/2006 "Utilizing Evidenced-Based Medicine to Effect System-Wide Improvements in Care for Patients with Pneumonia", Lumetra Appropriate Care Measures Collaborative, Anaheim, CA (national)
- 11/2006 Appropriate Care Measure "Quality Care in Pneumonia: Updates, Controversies, and Avoiding Pitfalls", Lumetra Appropriate Care Measures Collaborative, WebEx (national)
- 2/2007 Appropriate Care Measure "Quality Care in Pneumonia: Updates, Controversies, and Avoiding Pitfalls", Lumetra Appropriate Care Measures Collaborative, WebEx (regional)
- 2/2007 Appropriate Care Measure "The Physician's Role in the Quality of Care for Patients with Pneumonia", Lumetra Appropriate Care Measures Collaborative, WebEx (regional)
- 5/2007 Appropriate Care Measure "The Future of Quality Care in Pneumonia", Lumetra Appropriate Care Measures Collaborative, Los Angeles, CA (regional)
- 11/2007 Stanford Hospitals and Clinics Electronic Health Record Community Physician Forum #1 (local)
- 1/2008 Stanford Hospitals and Clinics Electronic Health Record Community Physician Forum #2 (local)
- 3/2008 Stanford Hospitals and Clinics Electronic Health Record Community Physician Forum #3 (local)
- 3/2009 "Physicians as Go-Live Support" with Kevin Larsen MD, FACP, EpicSystems Physicians Advisory Council National Meeting, Verona, WI (national)
- 4/2009 "Physician Hand-off: Best Practice Using Epic for Sign-Out" with Joseph Kannry MD and Kevin Larsen MD, FACP, EpicSystems Academic Advisory Council National Meeting, Verona, WI (national)
- 9/2009 "Improving an Ambulatory Roll-Out Midstream" with Lynda Wolfe, RN, EpicSystems User Group National Meeting, Verona, WI (national)
- 4/2010 "Chart Etiquette: Documentation for Integrity & Quality", EpicSystems Academic Advisory Council National Meeting, Verona, WI (national)
- 9/2010 "Not Mine! Closing the Loop on Deferred Verbal Orders", with Connie Taylor, RN, MPA, EpicSystems Advisory Council National Meeting, Verona, WI (national)

- 4/2011 "Meaningful Use Quality Measure and Tools to Improve Compliance", with Anshul Pande, Kailyn Gee, EpicSystems Advisory Council National Meeting, Verona, WI (national)
- 9/2012 "Optimizing Clinical Decision Support", with CJ Garst, EpicSystems User Group National Meeting, Verona, WI (national)
- 4/2013 "Use of a Multi-disease Registry to Improve Outcomes and Workflow", with Matthew Eisenberg MD, Jorge Wilson, EpicSystems Advisory Council National Meeting, Verona, WI (national)
- 8/2013 "Multi-disease Registry: Improving Outcomes and Workflow", with Ann Lindsay MD, EpicSystems User Group National Meeting, Verona, WI (national)
- 4/2014 "Copy-Paste in Clinical Informatics", with CT Lin MD, Katie Markley and Ann Boyer MD, EpicSystems Advisory Council National Meeting, Verona, WI (national)
- 4/2014 "Haiku and Canto Discussion Panel", with Keith Griffin MD and Heath Whaley, EpicSystems Advisory Council National Meeting, Verona, WI (national)
- 4/2014 "Collaborating with Your Compliance Department", with Brett Moran MD, EpicSystems Advisory Council National Meeting, Verona, WI (national)
- 2/2017 "How to Wire and Scale Primary Care Innovation", with Sandeep Acharya and Edwin Miller, HIMSS national conference, Orlando, FL (national)
- 5/2017 "Choosing Wisely: Easier Said Than Done", with Neil Shah MD, Epic Advisory Council National Meeting, Verona, WI (national)
- 5/2017 "Evaluating Clinical Decision Support: Severe Sepsis Alert Randomization", with N. Lance Downing MD, Epic Advisory Council National Meeting, Verona, WI (national)
- 6/2017 "Precision Health Care", with Megan Mahoney MD, HIMSS Precision Medicine national conference, Boston, MA (national)
- 11/2017 U. Colorado Visiting Professor. "Physician Resilience", UC Seminars in Informatics, Denver, CO (regional)
- 11/2017 U. Colorado Visiting Professor. "Clinical Decision Support and Choosing Wisely", UC Seminars in Informatics, Denver, CO (regional)
- 11/2017 U. Colorado Visiting Professor. "Transparency of health information", UC Seminars in Informatics, Denver, CO (regional)
- 11/2017 U. Colorado Visiting Professor. "Physician Wellness and Burnout: Resilience and Practice Efficiency", Colorado Health Information Management Systems Society, Denver, CO (regional)
- 6/2018 EHR National Symposium "Removing Friction from the Physician User Experience", moderator and speaker, Stanford, CA (national)
- 7/2018 UCSD Visiting Professor. "Professional Wellness and the EHR: Disentangling the Gordian Knot", San Diego, CA (regional)
- 7/2018 National Cancer Care Network (NCCN) EHR Advisory Group "Wellness, Burnout and the EHR", Philadelphia, PA, WebEx (national)
- 8/2018 Machine Learning for Healthcare Conference "What Data Gets Produced in a Hospital" Stanford, CA (regional)
- 8/2018 "Physician Wellness and the EHR", CEO Council, Epic Advisory Council National Meeting, Verona, WI (national)
- 9/2018 National Cancer Care Network (NCCN) Best Practices Committee. "Wellness, Burnout and the EHR", Philadelphia, PA, WebEx (national)
- 1/2019 Stanford Medicine Digital Health Symposium. "Digital Health Update", moderator and speaker, San Francisco, CA (national)
- 2/2019 "What's Holding You Back from Your EHR Revolution?", with Taylor Davis, HIMSS national conference, Orlando, FL (national)
- 8/2019 "Safety Forum: How to Win at Leapfrog Without Annoying Your Providers", Epic Systems National Meeting, Verona, WI (national)
- 8/2019 "Understanding the Impact of the EHR on Physician Wellness and Burnout", Epic Systems National Meeting, Verona, WI (national)
- 8/2019 "Measuring and Improving the OpenNotes Experience", Epic Systems National Meeting, Verona, WI (national)
- 8/2019 "Digital health technology now and new frontiers", Moderator, Digital Health in the Rural American West Symposium, Stanford Medicine, Stanford, CA (national)
- 9/2019 "Digital Health Innovations at Stanford Medicine", Scottsdale Institute Digital Health Summit, Chicago, IL (national)

- 4/2020 "Role of the CMIO in COVID-19 Response", Scottsdale Institute CMIO Dialogue, Virtual Seminar (national)
- 9/10/2020 "Crossing the virtual Chasm: Rethinking Curriculum, Competency and Culture in the Virtual Era", Partner's Healthcare, Virtual Seminar (national)
- 10/2020 "Clinician Wellness in the time of COVID-19", Scottsdale Institute CMIO Dialogue, Virtual Seminar (national)

TEACHING LECTURES AND PRESENTATIONS (TO STUDENTS / RESIDENTS / FELLOWS):

- 4/2003 "Evaluation of the Red Eye", Stanford University Medical School (to residents)
- 10/2003 "Evaluation of the Red Eye", Stanford University Medical School (to residents)
- 6/2004 Co-presenter, "Novel Screening Techniques", Stanford University Medical School (to residents)
- 7/2004 "Evaluation of the Red Eye", Stanford University Medical School (to residents)
- 9/2004 "Medical Errors", Stanford University Medical School (to residents)
- 8/2005 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 7/2006 "Medical Errors", Stanford University Medical School (to residents)
- 10/2006 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 1/2008 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 2/2008 "Examination and Management of Shoulder", Stanford University Medical School (to residents)
- 3/2008 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 4/2008 "Electronic Medical Record in the Practice of Medicine" (to medical students)
- 4/2008 "Examination and Management of Shoulder", Stanford University Medical School (to residents)
- 5/2008 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 5/2008 "Use and optimization of Stanford's Electronic Medical Record: Cardiology" (to residents)
- 5/2008 "Examination and Management of Shoulder", Stanford University Medical School (to residents)
- 5/2008 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 6/2008 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 6/2008 "Use and optimization of Stanford's Electronic Medical Record: Cardiology" (to residents)
- 7/2008 "Examination and Management of Shoulder", Stanford University Medical School (to residents)
- 7/2008 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 7/2008 "Use and optimization of Stanford's Electronic Medical Record: Cardiology" (to residents)
- 8/2008 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 8/2008 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 8/2008 "Use and optimization of Stanford's Electronic Medical Record: Cardiology" (to residents)
- 9/2008 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 9/2008 "Use and optimization of Stanford's Electronic Medical Record: Cardiology" (to residents)
- 10/2008 "Examination and Management of Shoulder", Stanford University Medical School (to residents)
- 10/2008 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 10/2008 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 10/2008 "Use and optimization of Stanford's Electronic Medical Record: Cardiology" (to residents)
- 11/2008 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 11/2008 "Use and optimization of Stanford's Electronic Medical Record: Cardiology" (to residents)
- 12/2008 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 12/2008 "Use and optimization of Stanford's Electronic Medical Record: Cardiology" (to residents)
- 1/2009 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 1/2009 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 1/2009 "Use and optimization of Stanford's Electronic Medical Record: Cardiology" (to residents)
- 2/2009 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 2/2009 "Use and optimization of Stanford's Electronic Medical Record: Cardiology" (to residents)
- 3/2009 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 3/2009 "Use and optimization of Stanford's Electronic Medical Record: Cardiology" (to residents)
- 4/2009 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 4/2009 "Examination and Management of Shoulder", Stanford University Medical School (to residents)
- 6/2009 "Ophthalmology for the Internist", Stanford University Medical School (to residents)

- 8/2009 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 9/2009 "Examination and Management of Shoulder", Stanford University Medical School (to residents)
- 11/2009 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 12/2009 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 1/2010 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 1/2010 "Examination and Management of Shoulder", Stanford University Medical School (to residents)
- 3/2010 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 4/2010 "Evidence Based Practice" Panel Participation (to students)
- 5/2010 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 5/2010 "Optimizing Patient Sign-out for Medicine Residents" with Neera Ahuja MD, Chris Lee-Messer MD, Patrick Gibbons MD, Kambria Hooper MD, Megan Ramsey MD (to residents)
- 5/2010 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 6/2010 "Examination and Management of Shoulder", Stanford University Medical School (to residents)
- 7/2010 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 8/2010 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 8/2010 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 10/2010 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 1/2011 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 1/2011 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 2/2011 "Examination and Management of Shoulder", Stanford University Medical School (to residents)
- 4/2012 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 6/2012 "Use and optimization of Stanford's Electronic Medical Record: General Medicine" (to residents)
- 8/2012 "Examination and Management of Shoulder", Stanford University Medical School (to residents)
- 1/2013 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 5/2013 "Examination and Management of Shoulder", Stanford University Medical School (to residents)
- 11/2013 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 10/2014 "Ophthalmology for the Internist", Stanford University Medical School (to residents)
- 2/2015 "Unintended Consequences", Stanford University Medical School (BMI208 to Biomedical Informatics fellows)
- 2/2016 "Unintended Consequences", Stanford University Medical School (BMI208 to Biomedical Informatics fellows)
- 2/2017 "Regulatory and Incentive Impacts on Health Information Technology", Stanford University Medical School (BMI208 to Biomedical Informatics fellows)
- 2/2018 "Regulatory Impacts on Health Information Technology", Stanford University Medical School (BMI208 to Biomedical Informatics fellows)
- 2/2019 "Usability, Clinician Wellness and Health Information Technology", Stanford University Medical School (BMI208 to Biomedical Informatics fellows)
- 2/2020 "Regulatory Influences on Health Information Technology", Stanford University Medical School (BMI208 to Biomedical Informatics fellows)

TEACHING AND MENTORSHIP:

- 2002 Instructor, Preparation for Clinical Medicine Part B, "Bedside History and Exam"
- 2002 Instructor, Preparation for Clinical Medicine Part A, "Physical Exam Skills"
- 2004 Instructor, Preparation for Clinical Medicine Part C, "Introduction to Clinical Problem Solving"
- 2004 Instructor, Preparation for Clinical Medicine Part A. "Physical Exam Skills"
- 2005 Instructor, Ambulatory Medicine Clerkship Med 313, 2005-2007
- 2005 Advisory, Resident Quality Improvement Group, 3/05-6/06
- 2006 Instructor, Practice of Medicine Ambulatory Clinical Practicum, 2006-2008
- 2007 Leadership Coach, Stanford Physician Leadership Development Program
- 2013 Mentor and Advisor, *Stanford Medical Direction Leadership*, 2013-present 2013-2017 Paul Maggio MD, mentor and project supervision, 2 hr/mo
 - 2013-present Ian Brown MD, mentor and project supervision, 2 hr/mo
 - 2013-present Matthew Eisenberg MD, mentor and project supervision, 2 hr/mo
 - 2013-present Michael Kim MD, mentor and project supervision, 2 hr/mo

	2013-present	Clifford Schmiesing MD, mentor and project supervision, 2 hr/mo
	2013-present	Joel Neal MD, mentor and project supervision, 2 hr/mo
	2013-present	Neil Shah MD, mentor and project supervision, 2 hr/mo
	2013-present	Andrew Shelton MD, mentor and project supervision, 2 hr/mo
	2014-present	Curtis Langlotz MD, mentor and project supervision, 2 hr/mo
	2015-present	Winifred Teuteberg MD, mentor and project supervision, 2 hr/mo
	2016-2018	N. Lance Downing MD, mentor and project supervision, 2 hr/mo
	2016-present	Weihan Alex Chu MD, mentor and project supervision, 1 hr/mo
	2018-present	Patricia Garcia MD, mentor and project supervision, 2 hr/mo
	2018-present	Javier Lorenzo MD, mentor and project supervision, 2 hr/mo
	2018-present	Lawrence "Rusty" Hofmann MD, mentor and project supervision, 2 hr/mo
	2018-present	Jason Hom MD, mentor and project supervision, 2 hr/mo
	2019-present	Shreya Shah MD, mentor and project supervision, 1 hr/mo
2014	Mentor and Adv	risor, Stanford Clinical Informatics Fellowship, 2014-present
	2014-2016	N. Lance Downing MD, mentor and project supervision, 4 hr/mo x 24 months
	2015-2017	Yumi DiAngi MD, mentor and project supervision, 4 hours/month x 24 months
	2015-2017	Yaniv Kerem MD, mentor and project supervision, 1 hour/month x 24 months
	2016-2018	Richard Medford MD, mentor and project supervision, 1 hr/mo x 24 months
	2017-2019	Ron Li MD, mentor and project supervision, 4 hours/month x 24 months
	2019-2021	Birju Patel MD, mentor and project supervision, 1 hour/month x 24 months
2017	Leadership Coad	ch, Stanford Physician Leadership Development Program
2017	2017	Megan Albertelli, DVM, PhD, project consultation, 1 hour/month x 2 months
2020	Member, Facult	y Advisory Board, Stanford Master's in Clinical Informatics Management
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REVIEW AND SERVICE ACTIVITIES:

- 2005 Member, Workshop Review Committee for Clinical Vignettes, Society of General Internal Medicine Annual Meeting, New Orleans, LA
- 2005 Member, Abstract Review Committee for Clinical Vignettes, Society of General Internal Medicine Annual Meeting, New Orleans, LA
- 2005 Member, Abstract Review Committee for Clinical Vignettes, Society of General Internal Medicine California Regional Meeting, Los Angeles, CA
- 2006 Member, Workshop Review Committee for Innovations in Education, Society of General Internal Medicine Annual Meeting, Los Angeles, CA
- 2006 Member, Abstract Review Committee for Clinical Vignettes, Society of General Internal Medicine Annual Meeting, Los Angeles, CA
- 2007 Member, Data Safety Monitoring Board, Pine Bark Clinical Trial in Cardiac Risk, 10/06-8/08
- 2007 Member, Abstract Review Committee for Clinical Vignettes, Society of General Internal Medicine Annual Meeting, Toronto
- 2018 Member, Epic Physicians Advisory Council Advisory Board for Presentation Submissions
- 2019 Member, Epic Physicians Advisory Council Advisory Board for Presentation Submissions

MEDICAL INFORMATICS ACTIVITIES:

Member, Information Technology Patient Care Governance Council, 1/05-6/05

Member, Electronic Multi-Disciplinary Documentation Physician Advisory Group, 3/05-5/06

Member, Stanford Information Technology Clinical Advisory Group, 4/05-9/06

Member, Electronic Multi-Disciplinary Documentation Executive Team, 1/06-9/06

Member, SHC Governance Council for Information Technology Budget Decisions, 1/06-12/06

Member, Epic Design Parameters Team (Institutional System Process Redesign prior to EHR) 1/06-8/06

Leader, Medical Informatics Director's Working Group (EHR Oversight), 6/06-present

EHR design, strategic decisions, work-flow decisions, content development, optimization

Leader, Electronic Inpatient Progress Note Template Design and Implementation, 7/06-12/06

Member, Handheld Clinical Information Pilot, 8/06-10/06

Member, Clinical Content Team 9/06-4/08

Member, Consumer Portal Working Group, 2/07-7/08

Chair, Clinical Decision Support Committee, 6/07-present

Member, Cancer Center Steering Committee, 6/08-2/09

Co-Chair, Ambulatory Care Steering Committee, 6/08-4/2014

Chair, EHR Consumer Portal (MyHealth) Working Group, 7/08-9/2009

Member, Therapeutic Heparin Protocols Revision, 9/08-2/09

Leader, Verbal Orders Completion Project, 12/08-5/2010

Leader, Optimization of Communication to Referring Providers, 6/09-3/10

Leader, EHR Voice Recognition Pilot, 9/09-3/10

Co-Chair, MyHealth Executive Committee and Portfolio Management, 9/2009-present

Member, EHR Community Outreach Project, 10/09-1/2011

Leader, Optimization of Medication Reconciliation, 12/09-4/10

Leader, Multi-Media Committee, 1/2010-2/2011

Leader, e-Prescribing Implementation in Ambulatory Clinics, 8/2010-2/2011

Leader, Epic EHR to the Community, 2/2011-6/2016

COMMITTEE SERVICE:

Member, Department of Medicine Quality Assurance Committee, Stanford Hospital, 2001-2006

Member, Inpatient Flow Efficiency Committee, Stanford Hospital, 2002-2006

Leader, Internal Medicine - Emergency Medicine Committee, Stanford Hospital, 2002-2006

Leader, Admission Service Selection for Emergency Department Patients project, Stanford, 10/03-1/05

Member, Community Acquired Pneumonia Quality Improvement Group, Stanford Hospital, 2002-5/09

Member, Diabetes Quality Improvement Group, Stanford Medical Group, 3/04-3/06

Member, DVT Prevention Quality Improvement Committee, Stanford Hospital, 8/04-8/05

Member, Health Information Management Services Committee, Stanford Hospital, 9/04-3/09

Leader, Electronic Sign-Out Project for Medicine Housestaff, 10/04-7/05

Leader, Redesign of Medicine H&P and Progress Note template, 1/05-4/05

Member, Inpatient Diabetes Care Improvement Project, 1/05-5/06

Member, Stanford Hospitalist Program Working Group, 4/05-7/05

Member, Primary Care / Generalist Strategies Working Group, 4/05-8/05

Member, Early Discharge Process Excellence Quality Improvement Team, 5/05-9/05

Leader, Pneumonia Process Excellence Quality Improvement Team: Time to Antibiotic, 1/06-5/06

Member at Large, Medical Executive Committee, 10/06-10/09

Physician Leader, SBAR Technique for Hand-offs and Sign-out, 7/06-6/07

Member, Stanford Family Abuse Prevention Council, 3/07-9/07

Chair, Health Information Management Services Committee, Stanford Hospital, 3/09-present

Member, Medication Error Reduction Plan Task Force, 2/10-1/2011

Member, Clinic Advisory Council, 4/2010-5/2015

Member, Service Medical Director's Committee, 6/2010-2015

Member, Discharge Improvement Project, 2/2011-2013

COMMUNITY SERVICE:

o Treasurer, educator of CPR and First Aid 1994-1996 Women's Information Service & Education, Hanover, NH o Director, educator for Domestic Violence Awareness program 1998 – 2002 Los Medicos Voladores, Palo Alto, CA o Volunteer, medical aid to Mexico 2002 – 2007 Arbor Free Clinic, Menlo Park, CA	1994-1996	Health Education and Rescue Training, Hanover, NH
o Director, educator for Domestic Violence Awareness program 1998 – 2002 Los Medicos Voladores, Palo Alto, CA o Volunteer, medical aid to Mexico		 Treasurer, educator of CPR and First Aid
1998 – 2002 Los Medicos Voladores, Palo Alto, CA O Volunteer, medical aid to Mexico	1994-1996	Women's Information Service & Education, Hanover, NH
 Volunteer, medical aid to Mexico 		o Director, educator for Domestic Violence Awareness program
	1998 - 2002	Los Medicos Voladores, Palo Alto, CA
2002 – 2007 Arbor Free Clinic, Menlo Park, CA		 Volunteer, medical aid to Mexico
	2002 - 2007	Arbor Free Clinic, Menlo Park, CA

o Volunteer, supervisor to medical students caring for uninsured patients

PROFESSIONAL ORGANIZATIONS:

Member, American College of Physicians, 2001 – present Member, Society of General Internal Medicine, 2001 – present Member, American Medical Informatics Association, 2006 – present Member, American Medical Directors of Informatics, 2007 – present

Affiliate Member, Stanford Medicine Center for Improvement, 2020 – present