

Stanford



Sara Singer

Professor of Health Policy, of Medicine (Primary Care & Population Health), by courtesy, of Organizational Behavior at the Graduate School of Business and Senior Fellow, by courtesy, at the Freeman Spogli Institute for International Studies

Curriculum Vitae available Online

Bio

ACADEMIC APPOINTMENTS

- Professor, Health Policy
- Professor, Medicine - Primary Care and Population Health
- Professor (By courtesy), Organizational Behavior
- Senior Fellow (By courtesy), Freeman Spogli Institute for International Studies

PROGRAM AFFILIATIONS

- Center for Latin American Studies

PROFESSIONAL EDUCATION

- Ph.D., Harvard University , Health Policy/Management (2007)
- M.B.A., Stanford University Graduate School of Business , M.B.A. with Certificate in Public Management (1993)
- A.B., Princeton University , English with Certificate in European Cultural Studies (1986)

LINKS

- Health Leadership, Innovation, and Organizations (HELIO) Labs: <http://med.stanford.edu/sarasinger.html>

Teaching

COURSES

2023-24

- Leading and Managing Health Care Organizations: Innovation and Collaboration in High Stakes Settings: MED 238 (Win, Spr)
- Sustainable Societies Lab: Exploring Israel's Innovation Ecosystem in Human & Planetary Health: MED 131, SUSTAIN 132 (Spr)
- Systems Design for Health: Reimagining Stanford Campus Town Center: DESIGN 261, SUSTAIN 128 (Spr)

2022-23

- Exploring Israel's Innovation and Entrepreneurship Ecosystem for Sustaining Human & Planetary Health: MED 131 (Aut, Win, Spr)
- Leading and Managing Health Care Organizations: Innovation and Collaboration in High Stakes Settings: MED 238 (Aut)
- Upstreaming Health: DESIGN 261, HUMBIO 128U, SUSTAIN 128 (Spr)

2021-22

- Can a Start-Up Culture and Technology Heal the World?: OSPGEN 28 (Sum)
- Exploring Israel's Innovation and Entrepreneurship Ecosystem for Sustaining Human & Planetary Health: MED 131 (Spr)

- Global Leaders and Innovators in Human and Planetary Health: HRP 285, MED 285 (Aut)
- Leading and Managing Health Care Organizations: Innovation and Collaboration in High Stakes Settings: MED 238 (Aut, Win)
- Leading and Managing Health Care Organizations: Innovation and Collaboration in High Stakes Settings: OB 348 (Win)
- Upstreaming Health: DESINST 258U, HUMBIO 128U (Spr)

2020-21

- Systems Design In Health: HUMBIO 128D (Win)
- The American Health Care System and Health Policy: HUMBIO 120B (Spr)

STANFORD ADVISEES

Med Scholar Project Advisor

Arokoruba Cheetham-West, Samvel Gyurdzhyan, Alfredo Reyes-Guzman

Doctoral Dissertation Reader (AC)

Jonathan Lee, Zixin Li

Postdoctoral Faculty Sponsor

Prachee Jain

Doctoral Dissertation Advisor (AC)

Nova Bradford

Publications

PUBLICATIONS

• More isn't always better: Technology in the intensive care unit *HEALTH CARE MANAGEMENT REVIEW*

Olsen, E., Novikov, Z., Sakata, T., Lambert, M. H., Lorenzo, J., Bohn, R., Singer, S. J.
2024; 49 (2): 127-138

• The Lancet Psychiatry Commission: transforming mental health implementation research. *The lancet. Psychiatry*

McGinty, E. E., Alegria, M., Beidas, R. S., Braithwaite, J., Kola, L., Leslie, D. L., Moise, N., Mueller, B., Pincus, H. A., Shidhaye, R., Simon, K., Singer, S. J., Stuart, et al
2024

• Engaging Interdisciplinary Innovation Teams in Federally Qualified Health Centers. *Medical care research and review : MCRR*

Jung, O. S., Satterstrom, P., Singer, S. J.
2024: 10775587241235244

• Variation in Hospital Neuraxial Labor Analgesia Rates in California. *Anesthesiology*

Parameshwar, P., Guo, N., Bentley, J., Main, E., Singer, S. J., Peden, C. J., Morris, T., Ansari, J., Butwick, A. J.
2024

• Innovation Diffusion Across 13 Specialties and Associated Clinician Characteristics. *Advances in health care management*

Novikov, Z., Singer, S. J., Milstein, A.
2024; 22

• Safe Surgery Checklist Implementation: Associations of Management Practice and Safety Culture Change. *Advances in health care management*

Tietschert, M., Higgins, S., Haynes, A., Sadun, R., Singer, S. J.
2024; 22

• Qualitative interview study of strategies to support healthcare personnel mental health through an occupational health lens. *BMJ open*

Brown-Johnson, C., DeShields, C., McCaa, M., Connell, N., Giannitrapani, S. N., Thanassi, W., Yano, E. M., Singer, S. J., Lorenz, K. A., Giannitrapani, K.
2024; 14 (1): e075920

- **Do patients who read visit notes on the patient portal have a higher rate of "loop closure" on diagnostic tests and referrals in primary care? A retrospective cohort study.** *Journal of the American Medical Informatics Association : JAMIA*
Bell, S. K., Amat, M. J., Anderson, T. S., Aronson, M. D., Benneyan, J. C., Fernandez, L., Ricci, D. A., Salant, T., Schiff, G. D., Shafiq, U., Singer, S. J., Sternberg, S. B., Zhang, et al
2024
- **Assessing health care leadership and management for resilience and performance during crisis: The HERO-36 HEALTH CARE MANAGEMENT REVIEW**
Atkinson, M., Biddinger, P. D., Chughtai, M., Hayirli, T. C., Hick, J. L., Cagliuso, N. V., Singer, S. J.
2024; 49 (1): 14-22
- **Screening for Social Determinants of Health During Primary Care and Emergency Department Encounters.** *JAMA network open*
Vilendrer, S., Thomas, S. C., Belnap, T., Burnisholz, K., Song, N., Srivastava, R., Singer, S.
2023; 6 (12): e2348646
- **Completion of Recommended Tests and Referrals in Telehealth vs In-Person Visits.** *JAMA network open*
Zhong, A., Amat, M. J., Anderson, T. S., Shafiq, U., Sternberg, S. B., Salant, T., Fernandez, L., Schiff, G. D., Aronson, M. D., Benneyan, J. C., Singer, S. J., Phillips, R. S.
2023; 6 (11): e2343417
- **Rethinking Health and Health Care: How Clinicians and Practice Groups Can Better Promote Whole Health and Well-Being for People and Communities.** *The Medical clinics of North America*
Krist, A. H., South Paul, J. E., Hudson, S. V., Meisnere, M., Singer, S. J., Kudler, H.
2023; 107 (6): 1121-1144
- **The role of small, locally-owned businesses in advancing community health and health equity: a qualitative exploration in a historically Black neighborhood in the USA** *CRITICAL PUBLIC HEALTH*
Ramanadhan, S., Werts, S., Knight, C., Kelly, S., Morgan, J., Taylor, L., Singer, S., Geller, A., Aveling, E.
2023
- **A Multifaceted Intervention to Improve Teamwork on an Inpatient Pediatric Neurosurgery Service.** *Joint Commission journal on quality and patient safety*
Levoy, E., Sperber, A., Poon, D., Casazza, M., Vargas, J., Yang, S., Grant, G., Singer, S., Srinivas, N.
2023
- **The association between care integration and care quality.** *Health services research*
Aaron, M. B., Kerrissey, M., Novikov, Z., Tietschert, M. V., Scherling, A., Bahadurzada, H., Phillips, R. S., Sinaiko, A. D., Singer, S. J.
2023
- **Understanding care coordination for Veterans with complex care needs: protocol of a multiple-methods study to build evidence for an effectiveness and implementation study.** *Frontiers in health services*
Hynes, D. M., Govier, D. J., Niederhausen, M., Tuepker, A., Laliberte, A. Z., McCready, H., Hickok, A., Rowneki, M., Waller, D., Cordasco, K. M., Singer, S. J., McDonald, K. M., Slatore, et al
2023; 3: 1211577
- **The 'Product Environment' is an Important Driver of Health. It's Time to Measure It.** *American journal of health promotion : AJHP*
Singer, S., Downs, S. J.
2023: 8901171231195368
- **Ideas from the Frontline: Improvement Opportunities in Federally Qualified Health Centers.** *Journal of general internal medicine*
Jung, O. S., Begum, F., Dorbu, A., Singer, S. J., Satterstrom, P.
2023
- **Enabling System Functionalities of Primary Care Practices for Team Dynamics in Transformation to Team-Based Care: A Qualitative Comparative Analysis (QCA).** *Healthcare (Basel, Switzerland)*
Liu, L., Chien, A. T., Singer, S. J.
2023; 11 (14)
- **Awakening and breathing coordination: A mixed-methods analysis of determinants of implementation.** *Annals of the American Thoracic Society*
Olsen, G. H., Gee, P. M., Wolfe, D., Winberg, C., Carpenter, L., Jones, C., Jacobs, J. R., Leither, L., Peltan, I. D., Singer, S. J., Asch, S. M., Grissom, C. K., Srivastava, et al
2023

- **High-performing primary care clinics across high-need, high-cost Medicare populations.** *BMJ open quality*
Beckman, A. L., Tietschert, M., Old, A., Orav, E. J., Singer, S. J., Figueroa, J. F.
2023; 12 (3)
- **BELIEFS AND ATTITUDES ABOUT ARTIFICIAL INTELLIGENCE (AI) AMONG COLONOSCOPIST PARTICIPANTS IN A PRAGMATIC IMPLEMENTATION TRIAL OF COMPUTER-AIDED DETECTION (CADE) OF POLYPS THAT DID NOT REPLICATE THE POSITIVE RESULTS OF RANDOMIZED TRIALS**
Ladabaum, U., Mannalithara, A., Weng, Y., Shaw, B., Olsen, E., Watkins, K., Hoogerbrug, J., Bohn, R., Singer, S.
MOSBY-ELSEVIER.2023: AB763-AB764
- **Business-nonprofit hybrid organizing: a dynamic approach to balancing benefits and costs.** *Frontiers in health services*
Aveling, E. L., Roberts, J. E., Taylor, L. A., Bhuiya, N., Singer, S. J.
2023; 3: 1164072
- **Factors affecting collaboration between clinical and community service organizations** *HEALTH CARE MANAGEMENT REVIEW*
Kerrissey, M. J., Singer, S. J.
2023; 48 (2): 130-139
- **The ambiguity of "we": Perceptions of teaming in dynamic environments and their implications.** *Social science & medicine (1982)*
Kerrissey, M., Novikov, Z., Tietschert, M., Phillips, R., Singer, S. J.
2023; 320: 115678
- **The dynamics of integration and integrated care: An exploratory study of physician organizations** *HEALTH CARE MANAGEMENT REVIEW*
Clark, J. R., Tietschert, M., Kerrissey, M., Friedberg, M., Singer, S. J.
2023; 48 (1): 92-108
- **Building resilient partnerships: How businesses and nonprofits create the capacity for responsiveness.** *Frontiers in health services*
Taylor, L. A., Aveling, E., Roberts, J., Bhuiya, N., Edmondson, A., Singer, S.
2023; 3: 1155941
- **Computer-aided detection of polyps does not improve colonoscopist performance in a pragmatic implementation trial.** *Gastroenterology*
Ladabaum, U., Shepard, J., Weng, Y., Desai, M., Singer, S. J., Mannalithara, A.
2022
- **Lessons Learned in Implementing a Chronic Opioid Therapy Management System** *JOURNAL OF PATIENT SAFETY*
Carlile, N., Fuller, T. E., Benneyan, J. C., Bargal, B., Hunt, L., Singer, S., Schiff, G. D.
2022; 18 (8): E1142-E1149
- **Exploring system features of primary care practices that promote better providers' clinical work satisfaction: A qualitative comparative analysis** *HEALTH CARE MANAGEMENT REVIEW*
Liu, L., Chien, A. T., Singer, S. J.
2022; 47 (4): 360-368
- **Care teams misunderstand what most upsets patients about their care.** *Healthcare (Amsterdam, Netherlands)*
Conner, A. L., Podtschaske, B. V., Mazza, M. C., Zions, D. L., Malcolm, E. J., Thomson, C. C., Singer, S. J., Milstein, A.
2022; 10 (4): 100657
- **Association Between Mental Health Conditions and Outpatient Care Fragmentation: a National Study of Older High-Risk Veterans.** *Journal of general internal medicine*
Trivedi, R. B., Rossi, F. S., Javier, S. J., Greene, L., Singer, S. J., Vanneman, M. E., Goldstein, M., Zulman, D. M.
2022
- **A 360 degree mixed-methods evaluation of a specialized COVID-19 outpatient clinic and remote patient monitoring program.** *BMC primary care*
Vilendrer, S., Lestouquoy, A., Artandi, M., Barman, L., Cannon, K., Garvert, D. W., Halket, D., Holdsworth, L. M., Singer, S., Vaughan, L., Winget, M.
2022; 23 (1): 151
- **Family Safety Reporting in Medically Complex Children: Parent, Staff, and Leader Perspectives.** *Pediatrics*
Khan, A., Baird, J., Kelly, M. M., Blaine, K., Chieco, D., Haskell, H., Lopez, K., Ngo, T., Mercer, A., Quinones-Perez, B., Schuster, M. A., Singer, S. J., Viswanath, et al
2022

- **Overlooked Potential of Business-Inclusive Networks to Amplify Anchoring Activity Impact.** *American journal of health promotion : AJHP*
Werts, S., Aveling, E., Taylor, L. A., Singer, S. J., Geller, A. C., Ramanadhan, S.
2022: 8901171221085452
- **Promising Strategies to Support COVID-19 Vaccination of Healthcare Personnel: Qualitative Insights from the VHA National Implementation.** *Journal of general internal medicine*
Giannitrapani, K. F., Brown-Johnson, C., Connell, N. B., Yano, E. M., Singer, S. J., Giannitrapani, S. N., Thanassi, W., Lorenz, K. A.
2022
- **Teaming in Interdisciplinary Chronic Pain Management Interventions in Primary Care: a Systematic Review of Randomized Controlled Trials.** *Journal of general internal medicine*
Connell, N. B., Prathivadi, P., Lorenz, K. A., Zupanc, S. N., Singer, S. J., Krebs, E. E., Yano, E. M., Wong, H., Giannitrapani, K. F.
2022
- **A Multi-site Case Study of Care Coordination Between Primary Care and Specialty Care.** *Medical care*
Charns, M. P., Benzer, J. K., McIntosh, N. M., Mohr, D. C., Singer, S. J., Gurewich, D.
2022
- **Outpatient care fragmentation in Veterans Affairs patients at high-risk for hospitalization.** *Health services research*
Zulman, D. M., Greene, L., Slightam, C., Singer, S. J., Maciejewski, M. L., Goldstein, M. K., Vanneman, M. E., Yoon, J., Trivedi, R. B., Wagner, T., Asch, S. M., Boothroyd, D.
2022
- **Anticipating VA/non-VA care coordination demand for Veterans at high risk for hospitalization.** *Medicine*
Vanneman, M. E., Yoon, J., Singer, S. J., Wagner, T. H., Goldstein, M. K., Hu, J., Boothroyd, D., Greene, L., Zulman, D. M.
2022; 101 (7): e28864
- **Evaluating a patient safety learning laboratory to create an interdisciplinary ecosystem for health care innovation.** *Health care management review*
Atkinson, M. K., Benneyan, J. C., Bambury, E. A., Schiff, G. D., Phillips, R. S., Hunt, L. S., Bellamy, D., Singer, S. J.
1800
- **Patients' Perceptions of Integrated Care Among Medicare Beneficiaries by Level of Need for Health Services.** *Medical care research and review : MCRR*
Song, N., Frean, M., Covington, C. T., Tietschert, M., Ling, E., Bahadurzada, H., Kerrissey, M., Friedberg, M., Singer, S. J.
1800: 10775587211067897
- **Volunteering Improves Employee Health and Organizational Outcomes through Bonding with Coworkers and Enhanced Identification with Employers.** *Journal of occupational and environmental medicine*
Pfeffer, J., Singer, S., Stepanek, M.
2022
- **Use of home pulse oximetry with daily short message service messages for monitoring outpatients with COVID-19: The patient's experience** *DIGITAL HEALTH*
Vaughan, L., Eggert, L. E., Jonas, A., Sung, A., Singer, S.
2021; 7: 20552076211067651
- **Patient engagement in system redesign teams: a process of social identity.** *Journal of health organization and management*
Atkinson, M. K., Benneyan, J. C., Phillips, R. S., Schiff, G. D., Hunt, L. S., Singer, S. J.
2021; ahead-of-print (ahead-of-print)
- **Value of a value culture survey for improving healthcare quality.** *BMJ quality & safety*
Singer, S. J.
2021
- **Moving Forward from COVID-19: Organizational Dimensions of Effective Hospital Emergency Management.** *Health security*
Atkinson, M. K., Cagliuso, N. V., Hick, J. L., Singer, S. J., Bambury, E. A., Hayirli, T. C., Kuznetsova, M., Biddinger, P. D.
2021
- **Enhancing the value to users of machine learning-based clinical decision support tools: A framework for iterative, collaborative development and implementation.** *Health care management review*
Singer, S. J., Kellogg, K. C., Galper, A. B., Viola, D.

2021

- **Public Health and Health Sector Crisis Leadership During Pandemics: A Review of the Medical and Business Literature.** *Medical care research and review : MCRR*
Sriharan, A., Hertelendy, A. J., Banaszak-Holl, J., Fleig-Palmer, M. M., Mitchell, C., Nigam, A., Gutberg, J., Rapp, D. J., Singer, S. J.
2021: 10775587211039201
- **Former Inpatient Psychiatric Patients' Past Experiences With Traditional Frontline Staff and Their Thoughts on the Benefits of Peers as Part of Frontline Staff** *JOURNAL OF PSYCHOSOCIAL NURSING AND MENTAL HEALTH SERVICES*
Shields, M. C., Trinh, N. T., Borba, C. C., Chen, R., Reddy, A. K., Singer, S. J.
2021: 1-8
- **Descriptive Study of Employee Engagement With Workplace Wellness Interventions in the UK.** *Journal of occupational and environmental medicine*
Mulaney, B., Bromley-Dulfano, R., McShane, E. K., Stepanek, M., Singer, S. J.
2021; 63 (9): 719-730
- **How Can Implementation of a Large-Scale Patient Safety Program Strengthen Hospital Safety Culture? Lessons From a Qualitative Study of National Patient Safety Program Implementation in Two Public Hospitals in Brazil.** *Medical care research and review : MCRR*
Caldas, B. d., Portela, M. C., Singer, S. J., Aveling, E.
2021: 10775587211028068
- **PROTECTING THE HEALTH CARE WORKFORCE DURING COVID AND BEYOND: A RAPID QUALITATIVE NEEDS ASSESSMENT OF VA EMPLOYEE OCCUPATIONAL HEALTH**
Brown-Johnson, C., Mccaa, M., DeShields, C., Singer, S., Lorenz, K., Yano, E., Giannitrapani, S., Thanassi, W., Giannitrapani, K. F.
SPRINGER.2021: S173
- **Social Features of Integration in Health Systems and Their Relationship to Provider Experience, Care Quality and Clinical Integration.** *Medical care research and review : MCRR*
Kerrissey, M., Tietschert, M., Novikov, Z., Bahadurzada, H., Sinaiko, A. D., Martin, V., Singer, S. J.
2021: 10775587211024796
- **Higher Medicare Expenditures Are Associated With Better Integrated Care as Perceived by Patients.** *Medical care*
Kerrissey, M. J., Frean, M., Traboulsi, A. A., Singer, S. J.
2021
- **Preoperative hematocrit and platelet count are associated with blood loss during spinal fusion for children with neuromuscular scoliosis.** *Journal of perioperative practice*
Lewen, M. O., Berry, J., Johnson, C., Grace, R., Glader, L., Crofton, C., Leahy, I., Pallikonda, N., Litvinova, A., Staffa, S. J., Glotzbecker, M., Emans, J., Hresko, et al
2021: 1750458920962634
- **ASSOCIATION BETWEEN SUBSTANCE USE DISORDER AND HEALTHCARE FRAGMENTATION PATTERNS IN VETERANS AT HIGH RISK FOR HOSPITALIZATION**
Rossi, F., Timko, C., Javier, S., Zulman, D. M., Greene, L., Singer, S., Vanneman, M., Trivedi, R. B.
OXFORD UNIV PRESS INC.2021: S61
- **ASSOCIATION BETWEEN MENTAL HEALTH CONDITIONS AND CARE FRAGMENTATION AMONG A NATIONAL SAMPLE OF VETERANS 65 YEARS AND OLDER**
Trivedi, R. B., Rossi, F., Javier, S., Greene, L., Singer, S., Vanneman, M., Zulman, D. M.
OXFORD UNIV PRESS INC.2021: S60
- **Differences in patient perceptions of integrated care among black, hispanic, and white Medicare beneficiaries.** *Health services research*
Ling, E. J., Frean, M., So, J., Tietschert, M., Song, N., Covington, C., Bahadurazada, H., Khurana, S., Garcia, L., Singer, S. J.
2021
- **Considering Dentists Within the Healthcare Team: a Cross-sectional, Multi-State Analysis of Primary Care Provider and Staff Perspectives.** *Journal of general internal medicine*
Ahern, J., Singer, S., Bhanja, A., Barrow, J., Kerrissey, M.
2021
- **Moving Violations: Pairing an Illegitimate Learning Hierarchy with Trainee Status Mobility for Acquiring New Skills When Traditional Expertise Erodes** *ORGANIZATION SCIENCE*

- Kellogg, K. C., Myers, J. E., Gainer, L., Singer, S. J.
2021; 32 (1): 181–209
- **Protecting the healthcare workforce during COVID-19: a qualitative needs assessment of employee occupational health in the US national Veterans Health Administration.** *BMJ open*
Brown-Johnson, C., McCaa, M. D., Giannitrapani, S., Singer, S. J., Lorenz, K. A., Yano, E. M., Thanassi, W. T., DeShields, C., Giannitrapani, K. F.
2021; 11 (10): e049134
 - **Understanding memorably negative provider care delivery experiences: Why patient experiences matter for providers.** *Healthcare (Amsterdam, Netherlands)*
Ling, E. J., Shanafelt, T. D., Singer, S. J.
2021; 9 (3): 100544
 - "Relationship between substance use disorder (SUD) and healthcare fragmentation patterns in veterans at high-risk for hospitalization" (SW19)
Rossi, F., Timko, C., Javier, S. J., Zulman, D. M., Greene, L., Singer, S., Vanneman, M. E., Goldstein, M., Trivedi, R.
BMC.2020
 - **Care integration within and outside health system boundaries.** *Health services research*
Singer, S. J., Sinaiko, A. D., Tietschert, M. V., Kerrissey, M., Phillips, R. S., Martin, V., Joseph, G., Bahadurzada, H., Agniel, D.
2020; 55 Suppl 3: 1033–48
 - **Impact of Teamwork and Communication Training Interventions on Safety Culture and Patient Safety in Emergency Departments: A Systematic Review.** *Journal of patient safety*
Alsabri, M., Boudi, Z., Lauque, D., Roger, D. D., Whelan, J. S., Ostlundh, L., Allinier, G., Onyeji, C., Michel, P., Liu, S. W., Jr Camargo, C. A., Lindner, T., Slagman, et al
2020
 - **Employers' Role in Employee Health: Why They Do What They Do.** *Journal of occupational and environmental medicine*
Singer, S. J., Vilendrer, S., Joseph, G., Kim, J., Pfeffer, J.
2020
 - **A Mixed Methods Study of the Association of Non-Veterans Affairs Care With Veterans' and Clinicians' Experiences of Care Coordination.** *Medical care*
Benzer, J. K., Gurewich, D., Singer, S. J., McIntosh, N. M., Mohr, D. C., Vimalananda, V. G., Charns, M. P.
2020; 58 (8): 696–702
 - **OUTPATIENT CARE FRAGMENTATION PATTERNS AND ASSOCIATION WITH HOSPITALIZATION IN HIGH-RISK VA PATIENTS**
Zulman, D. M., Greene, A. L., Wagner, T. H., Maciejewski, M., Singer, S., Slightam, C., Trivedi, R., Vanneman, M., Asch, S., Yoon, J., Goldstein, M. K., Boothroyd, D.
SPRINGER.2020: S216
 - **Working around hierarchy: Resident and medical assistant teaming** *HEALTH CARE MANAGEMENT REVIEW*
Brooks, J., Sheridan, B., Peters, A. S., Chien, A. T., Singer, S. J.
2020; 45 (3): 232–44
 - **GENDER DIFFERENCES IN MEDICARE BENEFICIARIES' PERCEPTIONS OF INTEGRATED CARE**
So, J., Singer, S.
SPRINGER.2020: S138
 - **CONTRASTING MENTAL AND BEHAVIORAL HEALTH WORKFLOWS TO IMPROVE PROCESSES ACROSS PRIMARY CARE CLINICS IN A LARGE ACADEMIC HEALTH SYSTEM**
Gyurdzhyan, S., Rudin, R., Singer, S.
SPRINGER.2020: S74
 - **A Comprehensive Theory of Integration** *MEDICAL CARE RESEARCH AND REVIEW*
Singer, S. J., Kerrissey, M., Friedberg, M., Phillips, R.
2020; 77 (2): 196–207
 - **World Health Organization Surgical Safety Checklist Modification: Do Changes Emphasize Communication and Teamwork?** *JOURNAL OF SURGICAL RESEARCH*
Solsky, I., Berry, W., Edmondson, L., Lagoo, J., Baugh, J., Blair, A., Singer, S., Haynes, A. B.
2020; 246: 614–22

- **Parent Perspectives on Short-Term Recovery After Spinal Fusion Surgery in Children With Neuromuscular Scoliosis.** *Journal of patient experience*
Garrison, B. M., Singer, S. J., Ward, E. n., Bastianelli, L. n., Berry, J. G., Crofton, C. n., Glader, L. n., Casto, E. L., Cox, J. E.
2020; 7 (6): 1369–77
- **Team-Based Primary Care Practice Transformation Initiative and Changes in Patient Experience and Recommended Cancer Screening Rates.** *Inquiry : a journal of medical care organization, provision and financing*
Nguyen, K. H., Chien, A. T., Meyers, D. J., Li, Z., Singer, S. J., Rosenthal, M. B.
2020; 57: 46958020952911
- **Managing Organizational Constraints in Innovation Teams: A Qualitative Study Across Four Health Systems.** *Medical care research and review : MCRR*
Atkinson, M. K., Singer, S. J.
2020: 1077558720925993
- **Patient Experiences of Integrated Care in Medicare Accountable Care Organizations and Medicare Advantage Versus Traditional Fee-For-Service.** *Medical care*
Frean, M. n., Covington, C. n., Tietschert, M. n., Bahadurzada, H. n., So, J. n., Singer, S. J.
2020
- **Can Organisational Culture of Teams Be a Lever for Integrating Care? An Exploratory Study.** *International journal of integrated care*
Tietschert, M. V., Angeli, F., van Raak, A. J., Clark, J., Singer, S. J., Ruwaard, D.
2019; 19 (4): 10
- **Intentional or Not: Teamwork Learning at Primary Care Clinics.** *Medical science educator*
Brooks, J. V., Chien, A. T., Singer, S. J., Peters, A. S.
2019; 29 (4): 969-975
- **A Mixed Methods Study of Change Processes Enabling Effective Transition to Team-Based Care.** *Medical care research and review : MCRR*
Kyle, M. A., Aveling, E., Singer, S.
2019: 1077558719881854
- **Toward a Corporate Culture of Health: Results of a National Survey.** *The Milbank quarterly*
Kyle, M. A., Seegars, L., Benson, J. M., Blendon, R. J., Huckman, R. S., Singer, S. J.
2019
- **Pediatric complex care and surgery comanagement: Preparation for spinal fusion.** *Journal of child health care : for professionals working with children in the hospital and community*
Berry, J. G., Glaspy, T., Eagan, B., Singer, S., Glader, L., Emara, N., Cox, J., Glotzbecker, M., Crofton, C., Ward, E., Leahy, I., Salem, J., Troy, et al
2019: 1367493519864741
- **Comparing Diagnostic Evaluations for Rectal Bleeding and Breast Lumps in Primary Care: a Retrospective Cohort Study** *JOURNAL OF GENERAL INTERNAL MEDICINE*
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