

Stanford



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Bio

BIO

I am Co-Founder and CTO of WaterRoads, a zero-emission electric ferry company building high-frequency water transit services for Sydney and, ultimately, for congested waterway cities globally. I also run CBS Group, an infrastructure advisory firm I founded in Sydney in 2002.

My career has moved across the Royal Australian Air Force, defence systems engineering, financial services, toll road infrastructure, and clean-tech — a breadth that reflects a consistent interest in systems that underperform and the question of why. I hold engineering, business, and science qualifications across several universities, and have completed executive education at Stanford, Harvard, MIT, and INSEAD — not listed to impress, but because learning has been a practical tool at every stage.

Outside work, I grew up racing sailing boats, which remains my most reliable thinking environment.