

# Stanford

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## Brian James Franklin

- Affiliate, Department Funds
- Resident in Emergency Medicine

### Bio

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#### BIO

In addition to clinical emergency medicine, my focus is on improving hospital patient flow to make acute care safer and more accessible for all. I have lectured nationally, published a wide array of high-impact peer-reviewed research, and led improvement projects on interventions targeted at emergency department boarding and hospital crowding. As co-chair of the American Hospital Association's Hospital Capacity Management Consortium Research Committee, I am leading national benchmarking work to better understand key interventions for health system capacity management. Prior to residency, during my 15-year journey as an entrepreneur and general manager, I founded, led, and sold Frontier Tutoring, the largest Alaska-based test prep and tutoring brand.

#### CLINICAL FOCUS

- Residency

#### BOARDS, ADVISORY COMMITTEES, PROFESSIONAL ORGANIZATIONS

- Co-Chair, American Hospital Association - Hospital Capacity Management Consortium Research Committee (2026 - present)
- Member, American Hospital Association - Hospital Capacity Management Consortium Research Committee (2022 - 2025)

#### PROFESSIONAL EDUCATION

- MD, University of Michigan Medical School (2023)
- MBA, Harvard Business School (2019)
- BBA, University of Alaska Anchorage , Accounting (2012)

### Research & Scholarship

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#### CURRENT RESEARCH AND SCHOLARLY INTERESTS

Hospital capacity, patient flow, emergency department boarding/hospital crowding

### Publications

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#### PUBLICATIONS

- **Statewide Transfer Coordination and Patient Transfer Rates Among Hospitals During Occupancy Stress.** *JAMA network open* Richert, M. E., Diao, G., Mancera, A., Badesch, B., Neupane, M., Amirahmadi, R., Sarzynski, S. H., Warner, S., Weissman, J. S., Goralnick, E., Franklin, B. J., Swihart, B. J., Villarroel, et al  
2025; 8 (12): e2546002
- **Adoption of Boarding in Inpatient Hallways During Emergency Department Crowding.** *Annals of emergency medicine*

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Franklin, B. J., Shen, S. H., Parekh, V. I., Kelen, G. D., High, H., Yiadom, M. Y., Lee, M. O., Ribeira, R., Kapadia, N., Newman, J. S., Bann, M., Fogerty, R. L., Wang, et al  
2025

- **IMPACT OF STATE TRANSFER COORDINATION CENTERS ON INTERHOSPITAL TRANSFER RATES DURING PANDEMIC SURGES**  
Richert, M., Diao, G., Mancera, A., Neupane, M., Amirahmadi, R., Sarzynski, S., Warner, S., Weissman, J., Goralnick, E., Franklin, B., Swihart, B., Hick, J., Mitchell, et al  
LIPPINCOTT WILLIAMS & WILKINS.2025
- **State Capacity Coordination Centers to Facilitate Access to Acute Care: A National Survey and Analysis** *NEJM Catalyst*  
Franklin, B. J., Mitchell, S. H., Villarroel, L., Baum, K. D., Hick, J. L., Morris, S. C., Scordino, D., White, D. B., Goralnick, E.  
2024
- **Hospital Capacity Command Centers: A Benchmarking Survey on an Emerging Mechanism to Manage Patient Flow** *JOINT COMMISSION JOURNAL ON QUALITY AND PATIENT SAFETY*  
Franklin, B. J., Yenduri, R., Parekh, V. I., Fogerty, R. L., Scheulen, J. J., High, H., Handley, K., Crow, L., Goralnick, E.  
2023; 49 (4): 189-198
- **Use of Hospital Capacity Command Centers to Improve Patient Flow and Safety: A Scoping Review** *JOURNAL OF PATIENT SAFETY*  
Franklin, B. J., Mueller, S. K., Bates, D. W., Gandhi, T. K., Morris, C. A., Goralnick, E.  
2022; 18 (6): E912-E921
- **Emergency department provider in triage: assessing site-specific rationale, operational feasibility, and financial impact** *JOURNAL OF THE AMERICAN COLLEGE OF EMERGENCY PHYSICIANS OPEN*  
Franklin, B. J., Li, K. Y., Somand, D. M., Kocher, K. E., Kronick, S. L., Parekh, V., Goralnick, E., Nix, A., Haas, N. L.  
2021; 2 (3): e12450
- **Impact of multidisciplinary team huddles on patient safety: a systematic review and proposed taxonomy** *BMJ QUALITY & SAFETY*  
Franklin, B. J., Gandhi, T. K., Bates, D. W., Huancahuari, N., Morris, C. A., Pearson, M., Bass, M., Goralnick, E.  
2020; 29 (10): 844-853
- **The Inpatient Discharge Lounge as a Potential Mechanism to Mitigate Emergency Department Boarding and Crowding.** *Annals of emergency medicine*  
Franklin, B. J., Vakili, S., Huckman, R. S., Hosein, S., Falk, N., Cheng, K., Murray, M., Harris, S., Morris, C. A., Goralnick, E.  
2020